## -EMBARGO-

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DRAFT: 11/14/12 1 2 3 AMERICAN ACADEMY OF PEDIATRICS 4 Committee on Pediatric Emergency Medicine 5 6 7 POLICY STATEMENT Organizational Principles to Guide and Define the Child Health Care System and/or Improve the Health of All Children 8 9 **Pediatric Care Recommendations for Freestanding Urgent Care Facilities** 10 **ABSTRACT** 11 12 Treatment of children at freestanding urgent care facilities has become commonplace in pediatric healthcare. Well-managed freestanding urgent care facilities can improve the health of the 13 children of their communities, integrate into the medical community, and provide a safe, 14 effective adjunct, but not a replacement, to the medical home. We provide several 15 recommendations for optimizing freestanding urgent care facilities' quality, communication, and 16 collaboration in caring for children. 17 18 19 **INTRODUCTION** 20 Urgent care for children, as a segment of the current health-care industry, continues to grow in 21 number, variety, and scope. The Urgent Care Association of America estimates that there are 22 over 8,700 urgent care facilities providing over 150 million adult and pediatric visits annually in the United States. The descriptors "urgent care" and "urgent care facility (or center)" have been 23 24 used in a variety of ways, including after-hours or sick visits provided in a primary-care office or clinic, and hospital-based acute care provided in a non-emergency department setting. This 25

policy statement addresses acute care provided to sick or injured children in a freestanding setting specifically designated for that purpose, and does not address hospital-based urgent care facilities, hospital-based or freestanding emergency departments, or retail-based clinics.<sup>2</sup>

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#### **BACKGROUND**

Urgent care typically focuses on providing acute visits for mildly or moderately sick or injured patients, with an emphasis on rapid service and low cost. Freestanding urgent care facilities typically provide unscheduled visits, but may also allow patients and families to make an appointment. Business models include individual businesses, franchises, affiliates of a specific health insurer, or subsidiaries of a hospital, among others. Facilities operating as part of a hospital system will likely fall within that larger administrative structure, and include shared computerized imaging, lab facilities, medical records, and other resources. The large majority of urgent care facilities have at least one physician on staff.<sup>3</sup> Plain radiography, suturing of uncomplicated lacerations, and simple lab tests are typically offered. Some provide such nonacute services as flu shots and pre-participation sports physical exams. One of the principal challenges of urgent care is maintaining an appropriate and pre-determined scope of practice, as it is common for patients with true emergencies to seek care at urgent care facilities; this confusion is likely exacerbated by varying definitions of urgent care. Regulation of freestanding urgent care centers varies greatly amongst the various states, ranging from little oversight to actual prohibition of the term "urgent care" except by emergency centers. <sup>4</sup> Patient screening and other requirements of the Emergency Medical Treatment and Labor Act (EMTALA) may apply to hospital-owned freestanding urgent care facilities if the center is licensed as an emergency department, if it is advertised as providing care for emergency medical conditions on an urgent

basis, or if at least one-third of their outpatient visits are for treatment of emergency medical conditions on an urgent basis without requiring a previously scheduled appointment; <sup>5</sup> this would require the Centers for Medicare & Medicaid Services to (retrospectively) rule that an urgent care facility was a "dedicated emergency department" and remains controversial.5<sup>,6</sup>

Despite the growth in pediatric urgent care, there is little existing literature beyond professional policy statements and industry whitepapers on the subject. Research on the nature, scope, quality, and outcomes is scanty3<sup>,7,8</sup> and should be an important area of focus for future health service researchers. As the role of freestanding urgent care facilities in pediatric care evolves, it is important that they maintain the highest standards.

## RECOMMENDATIONS

# **Emergency Preparedness:**

Administrators at freestanding urgent care facilities serving children should ensure that their staff is capable of providing timely assessment, early resuscitation and stabilization, and any necessary transfer, of pediatric patients. This includes children with medical, traumatic, and behavioral emergencies. Staff of freestanding urgent care facilities should have the training, experience, and skills necessary to initiate pediatric life support during all hours of operation. Simulation / mock codes, with scenarios that are complete from patient presentation to departure, are often an important component of pediatric emergency preparedness. Triage, transfer, and transport agreements should be prearranged with definitive care facilities that are capable of providing the appropriate level of care based on the acuity of illness or injury of the child. Local emergency medical services providers should be familiarized with the facility's physical plant

and emergency plans. Programs to monitor and improve the quality of care for children with emergencies should be in place. Although written for the primary care provider, the AAP policy statement "Preparation for emergencies in the offices of pediatricians and pediatric primary care providers" offers excellent guidance for preparation, recognition and response to children requiring emergency care in the urgent care facility setting.<sup>9</sup>

## **Scope of care:**

Freestanding urgent care facilities must give careful thought and planning to the scope of care that they can and should provide to pediatric patients. This includes evidence-based, patient- and family-centered, pre-determined approaches to common pediatric complaints, including fever, asthma exacerbations, lacerations, gastrointestinal complaints, potential fractures and other musculoskeletal injuries, as well as principles guiding the evaluation and management of other complaints. Guidance regarding conditions that are / are not appropriate to the facility should be readily available to parents and referring physicians. The timing and availability of child-appropriate equipment, on-site and off-site lab testing, and imaging must be taken into consideration. Planning should include pre-determined limits on care and pre-determined systems for handovers of care, either when limits of available care are reached or the facility is closing.

Facilities must have pre-determined plans for addressing requests for patient care, including those involving children with emergency medical conditions, that occur before or after usual hours of operation, including when staff members are physically present. Signage and directions

to nearby emergency facilities can be especially helpful to those seeking care when no facility staff are present.

#### The medical home:

Urgent care facilities should complement and support the medical home model, <sup>10</sup> providing some services not routinely available in the medical home and providing an alternative for acute care should the medical home be unavailable. They should not routinely provide continuity care to children and should avoid appearing to replace the primary care provider. Urgent care facilities should collaborate with primary care providers as referral centers for patients with acute health concerns. Referring providers should provide to the freestanding urgent care facility necessary clinical information and be available to provide consultation and context for their patients' management. Whether a patient is referred or not, appropriate records should be kept. Communication with the medical home regarding all aspects of the urgent care visit should be prompt and seamless, to ensure appropriate continuity of care. Providers who refer children to a freestanding urgent care facility should verify adherence to these recommendations with the facility's leadership, and should expect high quality care for their patients.

## **Staffing:**

Freestanding urgent care facilities serving children must be staffed by providers and staff with the training and experience to manage children who are seeking urgent care, and to appropriately initially manage and transfer children who may be seeking emergency care from the urgent care setting. Educational opportunities directed at clinicians or administrators providing urgent care for children are needed. Mid-level practitioners should have meaningful oversight by

appropriate physicians; even when not legally required, the opportunity for mid-level practitioners to collaborate with a consulting physician is desirable. A clinician-manager empowered to address off-hours questions regarding imaging, lab tests, prescriptions, etc., should be available at all times.

## Participation in systems of care:

Freestanding urgent care facilities have become an important facet of pediatric care in many communities. As such, they should participate in community systems of care. Area health departments, medical societies, and other professional groups provide appropriate lines of communication and avenues for this participation. Facility-specific disaster preparedness preparations should be in place. In addition, urgent care facilities may be important participants in local and regional disaster plans, through such avenues as providing syndromic surveillance to assist in identification of disasters and epidemics, providing aspects of pediatric primary care when disaster disrupts the medical home, and distribution of countermeasures and patient education in the case of actual or potential outbreaks.

Urgent care facilities should have pre-arranged transfer arrangements with area hospitals capable of providing pediatric or adult emergency care, as necessary. Providers should be able to distinguish, ideally via pre-determined criteria, which patients require emergency ambulance transfers, which require non-emergency ambulance-based transfers, and which may be transferred by other means, such as private vehicle. Planned coordination with local Emergency Medical Services is essential. Appropriate reimbursement should be available to both facilities

when a patient is transferred from a medical home to an urgent care center, or from an urgent care center to an emergency department or other facility.

Medical professionals providing oversight to freestanding urgent care facilities serving children should regularly review facility adherence to this policy statement.

## CONCLUSIONS

The number of children being treated at freestanding urgent care facilities is large and growing 1 Well-managed freestanding urgent care facilities can improve the health of the children of their communities, be integrated into the medical community, and provide a safe, effective adjunct, but not a replacement, to the medical home. Consistent oversight, planning, and quality are crucial. There remains a great need for research on the role of urgent care in pediatrics.

Educational opportunities at the student, resident, fellow, or continuing education level involving pediatric urgent care are minimal and should be developed, as more and more pediatricians and other health care providers are employed by, provide oversight to, or work collaboratively with, urgent care facilities.

#### 156 **REFERENCES**

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