



Goals and Strategic Directions 2013



## **Goals and Strategic Directions**

The Data Managers Council of the National Association of State EMS Officials formulates recommendations on policies and positions specific to EMS data systems. The Data Managers Council is committed to assure that EMS leadership has a "seat at the table" in data initiatives, as well as reviews and provides input into national plans and documents.

**Vision:** To be a national leader in developing and maintaining a fully integrated and functioning National EMS Information System in all states and territories.

**Mission:** To promote the development, standardization, and improvement of state and national EMS data systems.

**Scope:** The NASEMSO Data Managers Council provides a forum for communication, interaction and networking between peers, other national organizations and federal agencies with similar missions. This forum allows for the sharing of best practices; developing and encouraging mentoring programs; the joint resolution of obstacles and challenges; and the nationwide promotion of evidence-based decision making.

**Leadership** refers to the role of state EMS offices as "lead agencies" for EMS as well as thoughtful leaders in public policy development. State EMS offices are looked to by the EMS community for guidance and approval, as well as regulation and licensure.

NASEMSO works to support EMS officials nationwide in understanding and implementing processes that improve EMS practice and subsequent patient outcomes.

The Data Managers Council supports leadership under these principle goals:

- Goal #1: Increase mentoring and outreach opportunities
- Goal #2: Develop mentoring program

Systems Development refers to the role of state EMS offices in the development of effective systems of emergency medical care. The growing national awareness of the importance of coordinated systems of care places NAEMSO squarely in a leadership role, demonstrating the need for state offices to coordinate the disparate functions that support effective systems. Such functions include Emergency Medical Dispatch (EMS), communications systems; regional asset coordination in daily operations and in natural and man-made disasters; EMS data collection, analysis and reporting; and ongoing review and refinement of systems operations.

The Data Managers Council supports systems development under these principle goals:

- o Goal #3: Provide direction on grant funds for EMS data collection systems
- Goal #4: Provide assistance with securing federal grant funds
- Goal #5: Promote the need for dedicated funding for state EMS data systems
- Goal #6: Promote participation in other committees



**Quality Improvement or "QI"** is the process of continually reviewing, assessing and refining practices to improve outcomes. The steps of developing an effective cycle of collecting high quality data, reviewing it in proven multidisciplinary processes, identifying strategies to implement needed changes and communicating them to all stakeholders are the key to QI success, and to subsequently improving patient outcomes.

The Data Managers Council supports quality improvement under these principle goals:

- Goal #7: Promote standardization of state and national EMS data systems
- Goal #8: Promote the improvement of state EMS data systems
- Goal #9: Strengthen and foster channels of communication with software vendors
- Goal #10: Promote correspondence with vendors regarding software issues
- Goal #11: Share best practices in linking EMS data with Trauma Registry and Traffic Records data
- Goal #12: Foster resolution of obstacles and challenges related to data linkage
- Goal #13: Promote EMS data research for evidence based decision making

The Data Managers Council's 2013 workplan will undertake strategies focused on the following issues:

- [Issue #1]: Mentoring The Data Managers Council will facilitate the development of mentoring programs and promote mentoring and outreach opportunities to:
  - assist states in the development, standardization, and improvement of state EMS data systems;
  - share best practices; and
  - o address obstacles and challenges.
- [Issue #2]: NEMSIS Compliance The Data Managers Council will foster channels of communication with software vendors to promote the improvement of state EMS data systems. The Data Managers Council plays a critical role in partnering with the NEMSIS TAC to develop and maintain a fully-integrated and functioning National EMS Information System (NEMSIS) in all states and territories.
- [Issue #3]: Ongoing funding for the development and maintenance of state EMS data systems

   The Data Managers Council will provide direction to the types of federal grant funds available for state EMS data systems and provide assistance with the application process. In addition, the Data Managers Council will work with federal partners to promote the need for dedicated funding for development, standardization, and improvements in accordance with health care initiatives.
- [Issure #4]: Data Linkage The Data Managers Council will provide model templates to assist state EMS offices in linking EMS data with trauma Registry data and traffic records data. In addition, the Data Managers Council will address resolutions to obstacles and challenges related to data linkage.
- [Issue #5]: EMS Data Research for Evidence Based Decision Making The Data Managers
  Council will collaborate with other committees and councils to foster EMS data research. The
  Council will promote the need for EMS data research with NEMSIS data collection efforts for
  evidence based decision making, performance measures, trending, best practices and
  benchmarking.
- [Issue #6]: Collaboration with other Councils and Committees The Data Managers Council will partner and collaborate with other committees and councils, providing expertise of the Data Managers Council, promoting EMS data collection and reporting needs, goals, etc..., and fostering joint resolution of obstacles and challenges.



# 2013 Workplan

Goals, Objectives and Action Steps

## Goal #1: Increase Mentoring and Outreach Opportunities

**Objective/Strategy #1**: Improve mentoring and outreach processes for both new and existing Data Managers

There is a need to promote mentoring and outreach opportunities to assist states in the development, standardization, and improvement of state EMS data systems, to share best practices, and address obstacles and challenges.

Task					onsibilit				Due	Date	Done	Bud	lget
Analyze the 'Mentoring Needs and Capabilities' data from the 201	1 DMC	survey			Manage				Jan 2	2013			
Review and prioritize mentoring	g needs	and		Data	Manage	rs Cour	rcil		Feb 2	2013			
mentoring resources		. 1. /		D. (			. 21						
Identify and document different processes available for state D			oring	Data	Manage	rs Cour	ICII		March	2013			
Identify and document process				Data	Manage	rs Cour	ncil						
representatives and others to n			a	- Garton	aa.go				April	2013			
managers									'				
Dedicate time on monthly DMC	confer	ence ca	lls,	Data	Manage	rs Cour	ncil						
mid-year and annual DMC mee	etings fo	r mento	oring						Ong	oing			
and outreach needs													
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Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Done
Analyze the 'Mentoring													
Needs and Mentoring													
Capabilities' data from the													
2011 DMC survey questions													
Review and prioritize													
mentoring needs and mentoring resources													
Identify and document							1						
different outreach/mentoring													
processes available for state													
Data Managers													
Identify and document													
process for regional													
representatives and others to													
mentor new data managers													
Dedicate time on monthly													
DMC conference calls, mid-													
year and annual DMC													
meetings for mentoring and													
outreach needs													



#### Goal #2: Develop Mentoring Program

Objective/Strategy #2: Incorporate a mentoring session during the NASEMSO Annual Meeting

Provide face-to-face mentoring opportunities for state Data Managers. There is a need to facilitate and foster the development of mentoring programs for joint resolution of obstacles and challenges, to share best practices, and to promote the development, standardization, and improvement of state EMS data systems.

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Task				Resp	onsibili	ty			Due	Date	Done	Bud	lget
Analyze the 'Mentoring Needs Capabilities' data from the 201 questions				Data	Manage	rs Cour	ncil		May	2013			
Review and prioritize mentorin mentoring resources	g topics	and		Data	Manage	rs Cour	ncil		May	2013			
Identify Data Managers or othe on the selected topics during the				Data	Manage	rs Cour	ncil		June	2013			
Contact presenters and schedusession	ule for m	nentorin	g	Data	Manage	rs Cour	ncil		June	2013			
Implement mentoring session a Council annual meeting	at Data	Manage	ers	Data	Manage	rs Cour	ncil		Oct 2	2013			
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Analyze the 'Mentoring Needs and Mentoring Capabilities' data from the 2011 DMC survey questions Review and prioritize mentoring topics and mentoring resources Identify Data Managers or													
others that can present on the selected topics during the mentoring session													
Contact presenters and schedule for mentoring session													
Implement mentoring session at Data Managers Council annual meeting													



## Goal #3: Provide direction on grant funds for EMS data collection systems

**Objective/Strategy**: Develop template and ongoing information on grant funds available for EMS data collection systems

Federal grant funds are an essential component in the development of and maintenance for EMS Data Systems and a fully-integrated and functioning National EMS Information System in all states and territories.

Analyze the 'Funding Resources for System Development and Maintenance' data from the 2011 DMC survey questions Compile information on percent of states that utilize NHTSA 408 grant funds for EMS data system maintenance, and identify other funds states utilize for EMS data system development and/or system maintenance.  Task Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec done Analyze the 'Funding Resources for System development and on this from the Development and on this from the Development and on this for EMS data system development and on different grant funds used by states, availability of current and new grant funds, etc.  Task Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec done Analyze the 'Funding Resources for System Development and Maintenance' data from the 2011 DMC survey questions Compile information on percent of states that utilize NHTSA 408 grant funds for EMS data system development and/or EMS data system maintenance; and identify other funds states utilize for EMS data system development and/or system maintenance.  Provide information to DMC  Dedicate time on monthly DMC conference calls to share information on different grant funds used by states, availability of current and new	Systems and a fully-integ	grateu	ana rai	ictioriiri				matio	ii Oysic			s and to	iiitorios	•
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	share information on different													
	availability of current and new													
grant funds, etc.	•													



## Goal #4: Provide assistance with securing federal grant funds

**Objective/Strategy**: Provide information on how to apply for federal grants for State EMS Offices to utilize

There is a need to foster sharing examples, recommendations, and best practices from states that have been awarded federal grant funds successfully to provide guidance to states on the entire grant process. Federal grant funds are an essential component in the development of and maintenance for EMS Data Systems and a fully-integrated and functioning National EMS Information System in all states and territories.

Task				Resn	onsibilit	· V			Due	Date	Done	Bud	laet
Analyze the 'Funding Resource Development and Maintenance DMC survey questions			2011		Manage		ncil		Feb 2		Done	Buu	<u>ger</u>
Identify grant fund sources ava Offices for data systems and id have successfully obtained fed	entify s	tates th		Data	Manage	rs Cour	ncil		March	2013			
Compile the information and pr states				Data	Manage	rs Cour	ncil		April	2013			
Dedicate time on monthly DMC share information on different g states, availability of current an etc.	rant fur	nds use	d by	Data	Manage	rs Cour	ncil		Ong	oing			
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Analyze the 'Funding Resources for System Development and Maintenance' data from the 2011 DMC survey questions Identify grant fund sources available for state EMS Offices for data systems and identify states that have successfully obtained federal grants	Sun	100	Wat		May			Adg	ОСР		1404	- DCC	
Compile the information and provide data to the states													
Dedicate time on monthly DMC conference calls to share information on different grant funds used by states, availability of current and new grant funds, etc.													



#### Goal #5: Promote the need for dedicated funding for state EMS data systems

**Objective/Strategy**: Work with federal partners to identify dedicated funding sources specifically for State EMS Offices to implement and support EMS Data Collection Systems in accordance with electronic health record and other health care initiatives

It is critical to have a dedicated funding source to continue to support ongoing state EMS Data System development, standardization, and improvements in accordance with health care initiatives; and to develop and maintain a fully-integrated and functioning National EMS Information System in all states and territories.

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Task					onsibili				Due	Date	Done	Bud	lget
Analyze the 'Funding Resourd Development and Maintenand 'EMS/Traffic Records Coordin (TRCC)' data from the 2011 D questions.	e' data ating C	and the ommitte		Data	Manage	rs Cour	ncil		Feb 2	2013			
utilize NHTSA 408 grant funds system development and/or E maintenance; and identify oth- for EMS data system develop maintenance.	ze information compiled on funding and TRC ollaborate with NHTSA and other federal ners on funding needs.								March	2013			
		RCC	Data	Manage	rs Cour	ncil							
	d other	federal							April	2013			
partners on funding needs.													
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Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Analyze the 'Funding Resources for System													
Development and													
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'EMS/Traffic Records													
Coordinating Committee													
(TRCC)' data from the 2011													
DMC survey questions													
Compile information on													
percent of states that utilize													
NHTSA 408 grant funds for		`											
EMS data system													
development and/or EMS													
data system maintenance;													
and identify other funds													
states utilize for EMS data													
system development and/or													
system maintenance													
Utilize information compiled			1							1			
on funding and TRCC to			1							1			
collaborate with NHTSA and													
other federal partners on													
funding needs													



#### Goal #6: Promote participation in other committees

Objective/Strategy: Provide Data Managers Council representation on other committees as needed

Partner and collaborate with other committees and councils, providing expertise of the Data Managers Council, promoting EMS data collection and reporting needs, goals, etc..., and fostering joint resolution of obstacles and challenges.

obstacles and challenge	5.												
Task				Resp	onsibili	ty			Due	Date	Done	Bud	lget
Provide Data Managers Counc committees to provide informat management, data collection a processes and other information	tion rega nd repo	arding s		Data	Manage	rs Cour	ncil		Ong	oing			
collaborate on EMS data needs	artner with other NASEMSO Councils to ollaborate on EMS data needs, promote EMS da se, and information relevant to their council need s it relates to data					rs Cour	ncil		Ong	oing			
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Provide Data Managers Council representation on committees to provide information regarding system management, data collection and reporting processes and other information													
Partner with other NASEMSO Councils to collaborate on EMS data needs, promote EMS data use, and information relevant to their council needs as it relates to data													



#### Goal #7: Promote standardization of state and national EMS data systems

**Objective/Strategy #1**: Partner with NEMSIS TAC to monitor and review the process in moving Version 3.0 and HL7 process forward

In moving to NEMSIS Version 3.0, it is important to address lessons learned, best practices, and recommended improvements in products, tools, and other mechanisms utilized to collect and report EMS data. The Data Managers Council plays a critical role in partnering with the NEMSIS TAC to develop and maintain a fully-integrated and functioning National EMS Information System in all states and territories.

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Task					onsibilit				Due	Date	Done	Bud	lget
Participation of NEMSIS TAC r					Manage	rs Cour	ncil / N	EMSIS					
Data Managers conference cal				TAC					Ong	oina			
annual DMC meeting for NEMS	SIS 3.0	and HL	7						Crig	onig			
status and updates													
Provide feedback, recommend				Data	Manage	rs Cour	ncil		Ong	oina			
NEMSIS TAC via wikis, NEMS			<b>;</b>						Orig	onig			
Communicate with NEMSIS TA				Data	Manage	rs Cour	ncil						
regarding DMC concerns abou	t NEMS	SIS 3.0 a	and						Ong	oing			
HL7													
Participation of DMC represent				Data	Manage	rs Cour	ncil						
conference calls, Software Dev									Ong	oina			
and other NEMSIS meetings re	elated to	NEMS	IS 3.0						-1.5	5			
and HL7													
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Participation of NEMSIS TAC													
representatives on Data													
Managers conference calls,													
mid-year and annual DMC													
meeting for NEMSIS 3.0 and													
HL7 status and updates													
Provide feedback,													
recommendations, etc to													
NEMSIS TAC via wikis,													
NEMSIS listserve, etc													
Communicate with NEMSIS													
TAC at all times regarding													
DMC concerns about													
NEMSIS 3.0 and HL7													
Participation of DMC													
representative during													
NEMSIS conference calls,													
Software Developer's													
meeting, and other NEMSIS													
meetings related to NEMSIS													
3.0 and HL7													



#### Goal #7: Promote standardization of state and national EMS data systems

**Objective/Strategy #2**: Update the Data Definitions document in accordance with Version 3 data; and develop recommended provider impression and other code descriptor lists for version 3

The Data Managers Council created a Data Definitions document for NEMSIS Version 2.2.1 – The Extended Definition Document, NEMSIS / NHTSA 2.2.1, Data Dictionary. Once NEMSIS 3.0 is finalized, the Data Managers Council will update the Data Definitions document in accordance with NEMSIS Version 3.0 to continue to promote the development, standardization, and improvement of state and national EMS data systems.

Systems.													
Task				Resp	onsibili	ty			Due	Date	Done	Bud	lget
Identify data elements in the cu document that need updating for Identify data elements that requ lists specific to EMS (i.e. Provide	or Versi uire cod	on 3.0 a e descr	and iptor	Data	Manage	rs Cour	ncil		Ong	oing			
Update definitions as needed a descriptor lists	ind com	pile cod	de ———	Data	Manage	rs Cour	ncil		Ong	oing			
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Identify data elements in the current Data Definitions document that need updating for Version 3.0 and Identify data elements that require code descriptor lists specific to EMS (i.e. Provider Impression)								,					
Update definitions as needed and compile code descriptor lists													



#### **Goal #8**: Promote the improvement of state EMS data systems

Objective/Strategy: Work on improving Data Quality of Version 2.2.1 data collection and reporting

Quality data is critical for research and reporting efforts and to use data for evidence based decision making. Several factors can affect data quality – software issues, business logic, training, etc... It is important to share best practices to foster the standardization and improvement of state EMS data systems; and to address obstacles and challenges.

		,											
Task					onsibilit				Due	Date	Done	Bud	lget
Partner with NEMSIS TAC to ic	dentify c	lata elei	ments	Data	Manage	rs Cour	ncil						
that are not being reported acc	urately	and oth	er						Ong	oing			
problematic areas													
Identify states that have quality	data aı	nd effec	tive	Data	Manage	rs Cour	ncil		June	2012			
and efficient data systems and	process	ses							Julie	2013			
Collect information about these	system	ns and		Data	Manage	rs Cour	ncil		Aug	2012			
processes for best practices													
Document best practices and s	hare wi	th DMC			Manage				Sept	2013			
Dedicate time during DMC mor				Data	Manage	rs Cour	ncil						
calls, mid-year, and annual DM	IC meet	ing to d	iscuss						Ong	oina			
·	solutions and best practices related to data								J	onig	1		
quality													
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Partner with NEMSIS TAC to													
identify data elements that													
are not being reported													
accurately and other													
problematic areas													
Identify states that have													
quality data and effective and													
efficient data systems and													
processes													
Collect information about													
these systems and processes													
for best practices													
Document best practices and													
share with DMC													
Dedicate time during DMC													
monthly conference calls,													
mid-year, and annual DMC													
meeting to discuss issues,													
solutions and best practices													
related to data quality													



## Goal #10: Promote correspondence with vendors regarding software issues

**Objective/Strategy**: Develop blanket letter to address vendors as a Council about software issues affecting data quality

There is a need to facilitate effective communication with software issues to address common obstacles and challenges affecting state EMS data collection and reporting. Various vendor software issues are prevalent with NEMSIS 2.2.1. Many states are forced to become educated with different software products to assist agencies in their states to properly implement and utilize software.

				1								1	
Task				Resp	onsibilit	У			Due	Date	Done	Bud	lget
Identify software issues affectir	ng data	quality		Data	Managei	s Cour	ncil		Ong	oing			
Solicit states for copies of letter	rs that h	ave		Data	Managei	s Cour	ncil		Ong	oing			
addressed software issues													
Compile information and develo					Managei				Ong	oing			
Dedicate time on monthly DMC mid-year and annual DMC med discuss software issues				Data	Managei	s Cour	ncil		Ong	oing			
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Identify software issues													
affecting data quality													
Solicit states for copies of letters that have addressed													
software issues													
Compile information and develop a blanket letter													
Dedicate time on monthly													
DMC conference calls, mid-													
year and annual DMC													
meetings for DMC to discuss													
software issues													



#### Goal #11: Share best practices in linking EMS data with Trauma Registry and Traffic Records data

**Objective/Strategy**: Develop templates for states to work from for linking EMS data with other data sets. There is a need to promote and foster the sharing of best practices for linking EMS data with Trauma and

Task				Resp	onsibilit	у			Due	Date	Done	Buc	lget
Identify states that are linking Edata sets	MS da	ta with c	other	Data	Manage	s Cour	ncil		March	2013			
Identify and document best pra	ctices			Data	Manage	s Cour	ncil		April	2013			
Compile information and provide	de to the	e DMC		Data	Manage	s Cour	ncil		June	2013			
							ncil		Ong	oing			
	Ι,	T = .	T = 4	1 A		7 .				0.1			
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Identify states that are linking EMS data with other data sets													
Identify and document best practices													
Compile information and provide to the DMC													
Dedicate time on monthly DMC conference calls, mid- year and annual DMC meetings to discuss and share best practices related to linkage													



#### Goal #12: Foster resolution of obstacles and challenges related to data linkage

**Objective/Strategy**: Address solutions to barriers and limitations states are faced with in attempting to link EMS with Trauma and Traffic Records

There is a need to facilitate joint resolution of obstacles and challenges and share best practices related to data linkage.

Task				Resp	onsibilit	y			Due	Date	Done	Bud	get
Identify barriers (i.e. Data Confi Red Flag Rules) and limitations money, software)				Data I	Manage	rs Coun	cil		April	2013			
Solicit information from states of	n how l	barriers	and	Data I	Manage	rs Coun	cil						
limitations have been resolved	and cor	npile			_				May 2	2013			
information													
Partner with NHTSA Office of E				Data I	Manage	rs Coun	cil						
experts and others for educatio	n on sta	ate limita	ations						July 2	2013			
(i.e. data linkage) as it relates to	o HIPA	A and da	ata						July 2	2013			
confidentiality				\									
Dedicate time on monthly DMC				Data I	Manage	rs Coun	cil						
	and annual DMC meetings to discuss and llenges and best practices related to								Ong	oina			
share challenges and best prac	are challenges and best practices related to								Origi	onig			
linkage													
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done
Identify barriers (i.e. Data													
Confidentiality, HIPAA, Red													
Flag Rules) and limitations													
(i.e. Staff time, money,													
software)													
Solicit information from states													
on how barriers and													
limitations have been													
resolved and compile													
information													
Partner with NHTSA Office of													
HIPAA and data			7										
Partner with NHTSA Office of EMS subject matter experts and others for education on state limitations (i.e. data linkage) as it relates to													



## Goal #13: Promote EMS Data Research for Evidence Based Decision Making

**Objective/Strategy**: Partner with other committees, councils, etc.... interested in EMS data research (i.e. NEMSAC, Medical Directors, etc...)

Promote the need for EMS Data Research with NEMSIS data collection efforts for evidence based decision making, performance measures, trending, best practices and benchmarking.

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Task					onsibilit				Due Date		Done	Bud	lget
						rs Cour	ncil		Ongoing				
Partner with other NASEMSO committees, councils, etc interested in EMS data research opportunities					Manage	rs Cour	ncil		Ongoing				
Compile examples from the states where data has been used for decision making					Manage	rs Cour	ncil		Oct 2013				
Compile a "fact sheet" targeted at each council containing the examples that are relevant to that particular council					Manage				Dec 2013				
Dedicate time on monthly DMC conference calls, mid-year and annual DMC meetings to discuss and share EMS data research activities			Data	Manage	rs Cour	ncil		Ong	oing				
Task	lon	Feb	Mor	A 10 H	Mov	Luc	Nisi	Λα	Con	Oct	Nov	Doo	dono
Partner with NEMSIS TAC, NEDARC, NEMSAC, and others to collaborate on EMS data research opportunities Partner with other NASEMSO committees, councils, etc interested in EMS data research opportunities Compile examples from the states where data has been used for decision making Compile a "fact sheet" targeted at each council containing the examples that are relevant to that particular council	Jan	reb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	NOV	Dec	done
Dedicate time on monthly DMC conference calls, mid- year and annual DMC meetings to discuss and share EMS data research activities													





**Parked Issues** – Numerous issues and strategies are on the council's radar, but are currently parked due to various reasons – awaiting completion of dependant activities; currently no champions to assign this to; limited funding, etc.

As practical, these will be moved up into the 2013 workplan or carried into the next year.

#### Goal #9: Strengthen and foster channels of communication with software vendors

**Objective/Strategy**: Incorporate vendor participation in Data Managers Council annual meeting through presentations and dialogue on implementation and configuration issues to improve data quality

Vendors are a critical component in the data collection and reporting of state EMS data. Promoting open lines of communication with the vendors is essential to promoting the development, standardization, and improvement of state and national EMS data systems and joint resolution of software issues.

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Task	Task								<b>Due Date</b>		Done	Buc	Budget	
Solicit information from state E	MS Dat	a Mana	gers		<b>onsibili</b> Manage		ncil							
on topics for vendors to addres	on topics for vendors to address				· ·									
Prioritize and document the topics					Manage	rs Cour	ncil							
Schedule vendors to present on areas that need to be addressed				Data	Manage	rs Cour	ncil							
Implement vendor session at D Council annual DMC meeting	mplement vendor session at Data Managers Council annual DMC meeting				Manage	rs Cour	ncil							
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done	
Solicit information from state EMS Data Managers on														
topics for vendors to address							-							
Prioritize and document the topics														
Schedule vendors to present on areas that need to be addresses														
Implement vendor session at Data Managers Council annual DMC meeting														



#### Goal: Implement 2013 State EMS Data Manager Survey

**Objective/Strategy**: The last State EMS Data Manager Survey was completed in 2010, with many changes occurring within state EMS offices, it is time to re-survey

Task			Resp	onsibilit	y			Due Date		Done	Budget		
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done

#### Goal: Determine Set of Questions to include in the 2014 National EMS Assessment

**Objective/Strategy**: With a new National EMS Assessment occuring in 2014, the Data Manager Council wants to discuss items for potential inclusion in the Assessment

Task				Resp	onsibili	ty			Due	Date	Done Budg		lget
								•		•			•
Task	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	done