



April 4, 2011

Office of the Assistant Secretary for
Preparedness & Response
Washington, D.C. 20201

Dear Stakeholders,

I want to take this opportunity to bring to your attention an opportunity to provide input into the implementation of the *National Health Security Strategy* released in December, 2009. The *National Health Security Strategy* (NHSS) was a requirement in the Pandemic and All-Hazards Preparedness Act (PAHPA), PL 109-417. An implementation document was also called for in PAHPA.

Federal Register Notice 2011-07881 announced the request for comment on the two outstanding draft chapters to be included in the Biennial Implementation Plan (BIP). All other chapters were available in July. The BIP details priority implementation activities for the next two years to help the Nation achieve the ten NHSS Strategic Objectives. I would appreciate your thoughtful consideration of the chapters and your feedback per the instructions provided in the Notice. Your feedback is particularly important with respect to the following:

- How your sector or discipline can integrate with others across the community to implement the NHSS and build community resilience
- Whether or not these activities are the appropriate priority activities for the next two years
- Whether or not there are existing efforts that can be leveraged and thus eliminate activities which would duplicate effort
- Ways in which an outcome could be achieved via a different implementation approach
- Identification of the governmental and non-governmental organizations (to include private sector and academia) that should be involved in the achievement of an activity.

Once we incorporate your feedback—as well as that of federal departments and agencies—we will finalize the document.

Thank you for your attention to these components of an important document which will provide the Nation with a road map to coordinated implementation of the NHSS over the next two years.

Sincerely,

A handwritten signature in black ink that reads "Lisa Kaplowitz". The signature is written in a cursive, flowing style.

Lisa Kaplowitz, MD, MSHA